

COE-DAT ACTIVITY CATALOG





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Mission

Provide key decision-makers with a comprehensive understanding to terrorism and Counter Terrorism challenges, in order to support NATO's and the Nations of Interest transformation to meet future security challenges.

This transformation is embedded into NATO's three declared core tasks of deterrence and defence, crisis prevention and management, and cooperative security.

Vision

An internationally recognized and respected resource for Defence Against Terrorism expertise for NATO, the hub of a wide network of international military, government, non-government, industry and academic communities of interest.

Who We Are / What We Do

COE-DAT is a NATO accredited multi-national sponsored entity located in Ankara, Türkiye. The Centre is composed of 61 multi-national billets with representatives from eight nations focused on providing key decision-makers with realistic solutions to Terrorism and Counter-Terrorism (CT) challenges. COE-DAT supports and contributes to NATO's Counter Terrorism efforts and transformation by functionally aligning itself to cover three main roles:

- As a NATO Education and Training Facility running courses, Mobile Education Teams, and Seminars,
- · As NATO's Department Head for Counter Terrorism, and
- As a strategic level Centre of Excellence (think tank) cooperating with Academia and Researches.





Introduction

The Centre of Excellence - Defence Against Terrorism (COE-DAT) is pleased to present the Activity Catalog, containing a complete listing of courses, workshops, conferences, and seminars conducted by COE-DAT. The Activity Catalog describes a variety of unique educational programs and forums designed to support professional development in the fields of Terrorism and Counter-Terrorism.

Located in Ankara, Türkiye, COE-DAT is a NATO accredited International Military Organization that assists with transformation within NATO. The Centre contributes subject matter expertise and education for developing Counter-Terrorism doctrine, capability, and interoperability. The Centre enhances the Alliance's critical work in the field of Counter-Terrorism, providing a platform for experts and practitioners, as well as contributing observations, applications, and recommendations for NATO. The Centre's key activities focus on education and training of NATO and partner nations personnel. Since COEDAT's inauguration in 2005, the Centre has conducted over 318 activities. The majority of activities are week long courses tailored for Captain (0F-2) to senior grade officers and the respective civilian equivalents working in various capacities in the defense against terrorism. Course participants come from NATO member states, partner nations, international organizations, and countries requesting participation. Since 2005, 14,430 participants from 122 countries and 3.363 lectures from 70 countries have taken part in COE-DAT activities.

COE-DAT's professional staff is dedicated to providing specialized training and education. Combining military and civilian expertise, COE-DAT organizes a highly qualified team of experts, lecturers, instructors, and guest speakers from NATO, partner nations, international organizations, and universities.

For future participants and interested parties, please check www.coedat.nato.int for the possible changes in the activity schedule and contact information for educational and training opportunities.

We look forward to welcoming you at COE-DAT in Ankara.





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Defence Against Terrorism Course (NATO Approved-Residential)

Course Fee: 300 €

Date: 4-8 March 2024

Course Codes

e-PRIME: ACT.577.18ETOC: CTM-CT-4757

VENUE Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

AIM

- To provide basic knowledge about terrorism including its various forms, origins, motivations, strategies and tactics, financing, recruitment
- COCOT Case Surfy

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- To develop understanding of Counter-Terrorism in national and international contexts
- To apply a whole of society, interagency and international approach in countering terrorism.

CONTENT

- Definition, History and Evolution of Terrorism
- Terrorist Motivations, Ideologies and Recruitment
- Modus Operandi of Terrorist Groups
- NATO CT Policy
- · International Cooperation in CT
- Financing Terrorism
- Terrorism, Media and Cyberspace
- Foreign Terrorist Fighters (FTFs) and the Returnees
- Developing a National Counter-Terrorism Strategy
- The Role of Hard Power in Counter-Terrorism
- The Role of Soft Power in Counter-Terrorism
- Good Practices in Integrating
- Developments in Terrorism and CT during and Implications for the Future
- Future Trends in Terrorism and CT
- NATO's CT Reference Curriculum (CTRC)
- Understanding CT Aspects Relevant to Mission
- · CT Strategies of the Allies
- Terrorist Threat Analysis in Relation to Reinforcement and Sustainment Networks
- CT Approach Across NATO Disciplines

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).

Course Fee : 100 €

Date: 1-5 April 2024

Course Codes

e-PRIME : ACT.737.7ETOC : CTM-CT-41802

VENUE Offline

AIM

 To introduce the analysis process to attack networks for operational and upper tactical level (in between operational and tactical levels) military



staffs, and interactions with interagency representatives, in order to support full spectrum effects (military actions, targeting, intelligence, or judicial actions) against adversary networks (or key actors) who facilitate and/or conduct terrorist acts.

 The students should be able to convert this synthesis of knowledge to effectively apply analysis of terrorist acts to support military missions and interagency actions to connect / merge military - and law enforcement capabilities / skills / procedures / tools.

CONTENT

- Operational level analysis across the staff (Intelligence, Operations, Plans) and with interagency representatives of Counter-Terrorism
- Educate the staff on analysis process generally as well as to learn the products of the staff
- Educate the staff on analysis process, by presenting real cases emerging from the latest terrorist attacks around the world
- Understand the analysis process across the upper tactical level staff
- Understand the challenges in conducting interagency coordination at the operational level
- Understand the role of Law Enforcement agencies when combating terrorism

TRAINING AUDIENCE

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal
 formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



Basic Critical Infrastructure Security and Resilience Against Terrorist Attacks Course (NATO Approved-Residential)

Course Fee: 300 €

Date: 20-24 May 2024

Course Codes

e-PRIME: ACT.936.2ETOC: CTM-CT-36847

VENUE Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

AIM

- To provide a better understanding of how nations can build and maintain demonstrably effective national Critical Infrastructure Security and Resilience (CISR) programs in an increasingly complex threat and security
 - environment by adopting blocks of the 'Modern CISR Model' embodying a whole-of-nation, all-hazards, and sound risk management approach to building an effective national CISR posture and culture of resilience.
- The course focuses primarily on the four critical 'lifeline' infrastructure sectors (energy, water, communications and transportation) and provide case studies. While the course looks at the entire threat surface, it retains a basic focus on the terrorist threat.

CONTENT

- What exactly is CISR, and why is it important in today's security environment?
- NATO Policy, Regulation and Governance of CISR
- Current & Emerging Threats to CI Adversary Playbooks and Practices
- Building and Sustaining Military/Public/ Private Partnerships in CISR
- Risk Analysis, Assessment and Management Including Methodologies and Tools
- · Information and Intelligence Sharing to Support CISR
- Crisis Management and Incident Response
- Current and Emerging CISR Issues, Concerns, and Challenges
- Supply Chain Security and Resilience
- Best Practices for Improving the Security and Resilience

- The course is designed for Military personnel (OF 2 and above) or civilian equivalents (police officers, academics, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, special operations, intelligence, operations, plans, training, force protection, C-IED, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, and judicial. Rank exceptions are considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).





Date: 10-14 June 2024

Course Codes

e-PRIME: ACT.793.3ETOC: CTM-CT-4759

VENUE Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

AIM

To examine the conceptual framework and different dimensions of terrorism financing issue, to understand the sophisticated financial methods and tactics of terrorist organizations to fund their activities,

to evaluate the national and international efforts against terrorism financing.



CONTENT

- · What is Terrorism Financing
- Legal Sources of Financing Terrorism
- · Terror Finance and Crime Nexus
- · International Sanctions of Financing Terrorism
- · Financial Crime on Internet
- Methods, Trends and Challenges in Financing of Terrorism
- Coordination, Cooperation and Financial Inclusion
- Creating a High Risk Client Profiles Related with Terrorism
- Combating the Financing of Terrorism
- Drugs, Humans and Arms: The Conflation of Trafficking and Terrorist Financing
- Money Laundering and Terrorist Financing
- National and International Responses and Intelligence Oversights
- Assistance in Criminal Investigations and Intelligence Gathering
- Case Studies

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).





Terrorists Use of Cyberspace in General Terms Course (NATO Approved-Offline)

Course Fee: 100 €

Date: 16-20 September 2024

Course Codes

e-PRIME: ACT.282.20ETOC: CTM-CT-36823

VENUE Offline

AIM

To inform participants about key developments and emerging threats in terrorists' use of cyberspace and how cyberspace is used to support terrorist acts, enabling NATO and its partners to better anticipate and prepare for current and future challenges.

CONTENT

- Interaction between Cyber Technology and Terrorism
- Terrorism, Cyberspace and Geopolitics
- Strategies Employed by Terrorists in Cyberspace
- Integrating Human Behavior into the Development of Future Scenarios for Terrorist Use of Cyber Space
- Resilience in Cyberspace
- · Terrorist Use of Social Media
- Evaluating the Cyberterrorist Threat
- Cyber Terrorism, Technology, and Intelligence
- Legal Aspects of Terrorist Use of Cyberspace
- Alliance Power for Cybersecurity
- Cyberwar in the Context of Hybrid Conflicts
- The Use of Cyber Space by TTP and other non-state actors
- State Response to Controlling Terrorist Use of Cyberspace
- Dark Web and Digital Currencies
- Strategies for Mitigating the Risks of New Disruptive Technologies Used by Terrorist Groups in Cyber Space

- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).







Date: 16-17 October 2024

Activity Code

e-PRIME : ACT.580.10

VENUE Ankara, Türkiye

The combined Terrorism Experts Conference (TEC) and Executive Level Seminar (ELS) is COE-DAT's annual flagship activity and is a premier forum for the presentation of new advances and research results in the fields of Counter-Terrorism (CT).

The conference brings together practitioners, international and national academic experts, researchers, as well as representatives from NATO entities and Centers of Excellences to share experiences and lessons learned

The aim of the TEC and the ELS is to provide a platform for introducing and presenting the latest developments in terrorism and CT related studies, to share lessons identified/learned at national, regional, and international levels in recent CT operations /activities and to assess general trends and future projections in terrorism and





CT. Furthermore, the combined event intends to provide senior officers an opportunity to update their understanding of terrorism from preeminent experts in relevant fields, to reflect on the role of terrorism in international relations and conflict and to prepare attendees to make sense of international developments and respond with better policy and strategy.

Terrorism Experts Conference & DAT Executive Level Seminar (Residential)

Terrorism is not solely a military task; it can only be conducted through a comprehensive approach which engages the contribution from many actors: civilian, military, governmental and non-governmental, international, regional, and local.

DESIRED PARTICIPANTS

- The conference is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).
- Attendees should be working in domains such as counterterrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience and might range from OF3 to OF-5 and above.







Course Fee : 300 €

Date: 18-22 November 2024

Course Codes

e-PRIME : ACT.937.2ETOC : CTM-CT-46848

VENUE Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye

AIM

To serve strategic thinkers, senior managers, and practitioners responsible for developing and implementing National Critical Infrastructure Security and Resilience (CISR) Policy, Plans and Procedures



policies, and related activities, by sharing with them the importance of including how CISR can be integrated within a nation's current national security planning framework. This course bring together senior officials from the companies that own and operate critical infrastructure together with senior civilian and military officials from the government involved in protecting CI.

CONTENT

The Advanced Course is 3 days long and is conducted more as a facilitated seminar than a unidirectional course of instruction. Prerequisites include answers to a number of questions from the course development team about the country's current CIRS activities and/or organization, so the course can be specifically tailored accordingly.

- The Importance of Establishing, and Maintaining a Demonstrably Effective National CISR Policy and National Cybersecurity Strategy in Todays Security Environment
- Risk Analysis, Assessment, and Management Strategies across Governments, Private Industry, and NATO
- Building Information and Intelligence Sharing Mechanisms to Support CISR
- Crisis Management and Incident Response
- Discussion of CISR Case Studies
- Discussion of the Major Issues, Concerns, Challenges and Opportunities the Subject Nation Faces in Developing and Maintaining a National CISR Capability

TRAINING AUDIENCE

- NATO and Partner Nations' Generals and Officers (OF-5 to OF-9) or Civilian Equivalents currently serving in national Critical Infrastructure Protection (CIP) positions or Critical Infrastructure Security and Resilience (CISR) Program at the operational, managerial, or senior leadership level. Rank exceptions are considered on the basis of operational/ academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



13

Efficient Crisis Management to Mitigate the Effects of Terrorist Activities Course (NATO Approved-Residential)

Course Fee: 300 €

Date: 2-6 December 2024

Course Codes

e-PRIME : ACT.302.12ETOC : CTM-CT-4756

VENUE Centre of Excellence Defence Against Terrorism (COE-DAT) Ankara, Türkiye



AIM

To inform participants about crisis management techniques in mitigating the effects of terrorism and provide necessary direction and guidance in order to promote standard understanding of NATO forces to maximize the NATO military mission in defeating the threat of terrorism.

CONTENT

- · Risk and Crisis Management in the Context of Counter-Terrorism
- Crisis Management Systems
- · Components of Crisis Management
- Key Elements of Crisis Management
- · Challenges and Obstacles
- · Leadership as a Function of Crisis Management
- Identifying and Preventing Terrorism
- · Risk Reduction and Mitigation.
- Negotiation as a Part of Crisis Management in Counter-Terrorism
- · Narratives and Counter-Narratives
- · Building Resilience
- · Interagency Co-operation
- Operational and Strategic Communication
- · Threats to Global Security
- Terrorism as a Global Phenomenon Trauma and Fear
- Challenges and Solutions



- The course is designed for officers (OF-2 and above) or civilian equivalents (police officers, experts) who have minimal
 formal training or background in areas such as Terrorism and Counter-Terrorism.
- Attendees should be working in domains such as Counter-Terrorism, intelligence, operations, plans, training, force
 protection, PSYOPS, INFO OPS, STRATCOM, public affairs, police, law enforcement, judicial etc. Rank exceptions are
 considered on the basis of operational/academic experience.
- The course is open to selected individuals from NATO, NATO partner countries (such as Partnership for Peace, Mediterranean Dialogue, Istanbul Cooperation Initiative, Partners across the Globe), and international organizations (such as the United Nations, European Union, and Organization for Security and Co-operation in Europe).



COE-DAT is capable of conducting Mobile Education and Training Teams (METTs). METT, when used in this catalog, stands for those Education and Training (E&T) activities delivered outside of the COE-DAT premises at the request of NATO HQs, JFCs, or Partner Nations. COE-DAT, in addition to its residential and offline courses, primarily conducts METTs to respond to additional E&T requests for support from NATO countries and partners.

The goal of a METT is to increase trainees' knowledge and expertise in the area of counterterrorism through effective, efficient, and affordable E&T, thus supporting NATO transformation goals and Partner Nations' capacity building. COE-DAT is capable of delivering standard NATO-approved courses or a tailored version of a course in compliance with the requestor's requirements. COE-DAT and the requestor agree on the length of a METT (typically 3 to 5 days) and the course content in advance. The METT Team is made up of COE-DAT members and is augmented by Subject Matter Experts from universities or other organizations.

Since 2007, COE-DAT has conducted 29 METTs in more than 20 countries.

In 2023, COE-DAT conducted one METT in-residence in Kuwait, delivering the "Defence Against Suicide Attack" course. The METT was the result of successful coordination and cooperation between COE-DAT, JFC-Naples, NATO HO International Staff (IS)/Emerging Security Challenges Division (ESCD), the NATO ICI Regional Center - State of Kuwait. In 2024 one METT is planned in Bosnia-Herzegovina (BIH)/Mostar at NATO HQs Sarajevo.

The possibility of executing additional METTs in 2024 would require detailed assessment and resource support from a prospective requestor, for which COE-DAT is able to inform the decision-making process based on previous METT experiences.





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Mobile Education and Trainings METs











COE-DAT ACTIVITY PLAN 2024

NO	ACTIVITY	DATE	ACTIVITY DIRECTOR
1	WS: Training Needs Analysis	25 January 2024	Maj.Ahmet AKÇA ahmet.akca@coedat.nato.int
2	Course: Defence Against Terrorism (NATO Approved Course)	04-08 March 2024	Col. Marcel-Horia ARAMÄ marcelhoria.arama@coedat.nato.int
3	Conference: COE-DAT Long Range Planning (Online)	14 March 2024	Maj. Tylor BOTT tylor.bott@coedat.nato.int
4	Course: Counter Terrorism / Attack the Network (AtN) (NATO Approved Course) (Offline)	01-05 April 2024	Col. Suat GÖÇEN suat.gocen@coedat.nato.int
5	Conference: Annual CT Discipline	18-19 April 2024	Maj.Ahmet AKÇA ahmet.akca@coedat.nato.int
6	WS: World Border Security Congress WS Execution (istanbul)	24-25 April 2024	Col. Suat GÖÇEN suat.gocen@coedat.nato.int
7	Course: Basic Critical Infrastructure Security and Resilience Against Terrorist Attacks (NATO Approved Course)	20-24 May 2024	Ms Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int
8	Course: Fighting the Financial Dimensions of Terrorism (NATO Approved Course)	10-14 June 2024	Ms Demet UZUNOĞLU demet.uzunoglu@coedat.nato.int
9	Course: Terrorist Use of Cyberspace in General Terms (NATO Approved Course) (Offline)	16-20 September 2024	Ms Demet UZUNOĞLU demet.uzunoglu@coedat.nato.int
10	Conference: Terrorism Experts Conference & DAT Executive Level Seminar	16-17 October 2024	Col. Marcel-Horia ARAMÄ marcelhoria.arama@coedat.nato.int TEC2024@coedat.nato.int
11	Course: Advanced Critical Infrastructure Security and Resilience Against Terrorist Attacks (NATO Approved Course)	18-22 November 2024	Ms Sultan ERDOĞAN YILDIZ sultan.erdoganyildiz@coedat.nato.int
12	Course: Efficient CM to Mitigate the Effects of Terrorist Activities (NATO Approved Course)	02-06 December 2024	Ms Demet UZUNOĞLU demet.uzunoglu@coedat.nato.int
13	Project: Strategic Level Terrorism Exercise Scenario Development Project	1st-4 th Qtr. 2024	Capt.(N) Alper AŞKIN alper.askin@coedat.nato.int
14	Project: Multidomain Operations w/ SACT-CT Branch	TBD 2nd Qtr.	LTC Uwe BERGER uwe.berger@coedat.nato.int
15	METT: Bosnia-Herzegovina Advanced Critical Infrastructure Security and Resilience Against Terrorist Attacks	TBD 2 nd /3 rd Qtr.	LTC Uwe BERGER uwe.berger@coedat.nato.int
16	Project: Climate Change & Terrorism Book	TBD	Maj. Nevzat TEKNECİ nevzat.tekneci@coedat.nato.int
17	Project: RUS-UKR Conflict Impacts on Terrorism	TBD March WS	Col. Tamas KENDER tamas.kender@coedat.nato.int
18	Project: Artificial Intelligence & Terrorism	TBD	Col. Tamas KENDER tamas.kender@coedat.nato.int

Notes

